

July 22, 2026

## Pursuit for complex products continues...

**About the stock:** Granules is a large-scale vertically integrated company that manufactures API, intermediates and finished dosages. It owns eight manufacturing facilities catering mainly for export markets (~94% of sales). In April 2025, it acquired Senn Chemicals AG, a Swiss CDMO specializing in peptide development and manufacturing (FY25 revenue ~CHF 20 million).

- ANDA and Dossiers filed and approved- US- 93, Europe- 23, Canada- 8, UK- 2, Others – 27.
- Revenue mix Q1FY27: Formulations (FD) - 74%, API - 13%, PFI - 9%, Peptide/CDMO – 4%
- In formulations complex generics (new focus area – ADHD, Controlled substances) accounted for 50% of the pie whereas integrated generics (legacy generics) comprise of 46%.

## Result Performance &amp; Investment Rationale:

- **Q1FY27 – Performance continues to improve:** Revenues grew ~21% YoY to ₹ 1467 crore driven by North America (72% of the business); RoW and Europe on sequential basis. On segmental front, Formulations grew ~22% YoY to ₹ 1093 crore (74% of the business), and APIs (APIs + PFIs), grew by ~15% YoY to ₹ 324 crore. Gross Profit margins stood at 65.4% with a growth of 52 bps YoY. EBITDA grew ~33% YoY to ₹ 329 crore The EBITDA margins stood at 22.4% (206 bps YoY growth). PAT grew ~60% YoY to ₹ 180 crore.
- **Tilt towards complex generics to drive next leg of growth:** Post the Gagillapur USFDA warning letter, the company has focused on developing other facilities besides focusing on incremental filings across markets and via other facilities. Besides CNS and ADHD, it is also focusing on Oncology as a segment with dedicated API and formulations block at Vizag. The management expects full revival of Gagillapur facility with a likely clearance soon and subsequent filings (Management meeting post warning letter with USFDA has concluded with no adverse implications). On the margins front, the numbers continued to impress with firm GPMs the as pie of complex generics increased to 50%, up 1100 bps YoY. Note that the contribution from integrated products (legacy) has come down from 55% to 46% YoY. Going forward we believe the company will also leverage its new capacity which was recently commissioned at Genome Valley, Hyderabad which will boost the growth in US and EU geographies. Recent foray into CDMO, by the acquisition of Senn Chemicals AG that specialises in the peptide development has open-up new revenues stream for Granules. The management expects ~US\$ 50 million revenues with ~30% EBITDA margins in the next 3-4 years. We believe the focus of management continues to remain on profitability and FCF generation. Recent fund raising via preferential issue (₹ 665 crore + ₹ 1100 crore expected in future) is expected to strengthen the capital commitments for high growth areas.

## Rating and Target Price:

We estimate revenue/EBITDA CAGR of 14.7%/21.3% over FY26E-28E with EBITDA margin improving to 24.3% by FY28E. We value Granules at 28x FY28E EPS of ₹37.3 crore with a Target Price of ₹1045 per share.

## Key Financial Summary

| Key Financials<br>(₹ Crore) | FY23   | FY24   | FY25   | FY26   | CAGR<br>(FY23-26) | FY27E  | FY28E  | CAGR<br>(FY26-28E) |
|-----------------------------|--------|--------|--------|--------|-------------------|--------|--------|--------------------|
| Revenues                    | 4511.4 | 4506.4 | 4481.5 | 5342.5 | 5.8               | 6174.5 | 7028.4 | 14.7               |
| EBITDA                      | 913.3  | 856.0  | 945.1  | 1161.9 | 8.4               | 1459.1 | 1710.0 | 21.3               |
| EBITDA Margins (%)          | 20.2   | 19.0   | 21.1   | 21.7   |                   | 23.6   | 24.3   |                    |
| Net Profit                  | 516.1  | 405.3  | 470.6  | 612.1  | 5.9               | 827.7  | 1017.8 | 28.9               |
| EPS (Adjusted)              | 18.9   | 14.9   | 18.4   | 20.9   |                   | 30.3   | 37.3   |                    |
| PE (x)                      | 34.4   | 43.7   | 35.4   | 30.2   |                   | 28.8   | 23.5   |                    |
| EV to EBITDA (x)            | 20.3   | 21.8   | 19.8   | 15.8   |                   | 15.2   | 12.7   |                    |
| RoCE (%)                    | 18.5   | 14.3   | 14.2   | 13.6   |                   | 14.6   | 15.3   |                    |
| RoE (%)                     | 18.2   | 12.6   | 13.5   | 11.2   |                   | 10.8   | 11.8   |                    |

Source: Company, ICICI Direct Research



## Particulars

## Particular

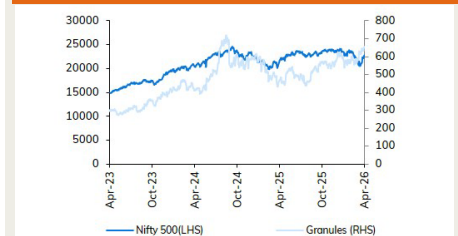
|                       |               |
|-----------------------|---------------|
| Market Capitalisation | ₹ 17732 crore |
| Debt (FY26)           | ₹ 1512 crore  |
| Cash (FY26)           | ₹ 880 crore   |
| EV                    | ₹ 18364 crore |
| 52-week H/L           | 910/433       |
| Equity capital*       | ₹ 27.3 crore  |
| Face value            | ₹ 1           |

\*Assuming Dilution

## Shareholding pattern

|           | Sep-25 | Dec-25 | Mar-26 | Jun-26 |
|-----------|--------|--------|--------|--------|
| Promoters | 38.8   | 38.8   | 38.0   | 38.0   |
| FII       | 14.1   | 13.6   | 15.3   | 17.5   |
| DII       | 17.9   | 17.5   | 17.0   | 16.1   |
| Others    | 29.2   | 30.2   | 29.7   | 28.4   |

## Price Chart



## Key risks

- (i) Higher US exposure exposes the company to regulatory recurring issues
- (ii) Pricing pressure in the regulated markets especially in the US.

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## Exhibit 1: Quarterly Summary

| (₹ crore)               | Q3FY24 | Q4FY24 | Q1FY25 | Q2FY25 | Q3FY25 | Q4FY25 | Q1FY26 | Q2FY26 | Q3FY26 | Q4FY26 | Q1FY27 | YoY (%)  | QoQ (%) |
|-------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----------|---------|
| Net Sales               | 1155.6 | 1175.7 | 1179.9 | 966.6  | 1137.6 | 1197.4 | 1210.1 | 1296.9 | 1378.0 | 1457.4 | 1467.2 | 21.2     | 0.7     |
| Raw Material Expenses   | 497.3  | 469.6  | 484.4  | 367.2  | 435.7  | 438.4  | 425.1  | 445.0  | 501.6  | 504.1  | 507.8  | 19.5     | 0.7     |
| % of Revenue            | 43.0   | 39.9   | 41.1   | 38.0   | 38.3   | 36.6   | 35.1   | 34.3   | 36.4   | 34.6   | 34.6   | -52 bps  | 2 bps   |
| Gross Profit            | 658.3  | 706.1  | 695.5  | 599.4  | 701.9  | 759.0  | 785.0  | 851.9  | 876.5  | 953.3  | 959.4  | 22.2     | 0.6     |
| Gross Profit Margin (%) | 57.0   | 60.1   | 58.9   | 62.0   | 61.7   | 63.4   | 64.9   | 65.7   | 63.6   | 65.4   | 65.4   | 52 bps   | -2 bps  |
| Employee Expenses       | 157.0  | 151.7  | 163.6  | 159.4  | 167.6  | 169.1  | 202.8  | 219.2  | 226.0  | 240.4  | 254.6  | 25.6     | 5.9     |
| % of Revenue            | 13.6   | 12.9   | 13.9   | 16.5   | 14.7   | 14.1   | 16.8   | 16.9   | 16.4   | 16.5   | 17.3   | 59 bps   | 85 bps  |
| Other Expenditure       | 250.8  | 298.8  | 272.5  | 236.7  | 304.1  | 337.6  | 335.6  | 354.6  | 352.3  | 374.0  | 375.5  | 11.9     | 0.4     |
| % of Revenue            | 21.7   | 25.4   | 23.1   | 24.5   | 26.7   | 28.2   | 27.7   | 27.3   | 25.6   | 25.7   | 25.6   | -214 bps | -7 bps  |
| Total Expenditure       | 905.1  | 920.1  | 920.6  | 763.3  | 907.4  | 945.1  | 963.4  | 1018.8 | 1079.8 | 1118.5 | 1137.9 | 18.1     | 1.7     |
| % of Revenue            | 78.3   | 78.3   | 78.0   | 79.0   | 79.8   | 78.9   | 79.6   | 78.6   | 78.4   | 76.7   | 77.6   | -206 bps | 80 bps  |
| EBITDA                  | 250.5  | 255.6  | 259.3  | 203.3  | 230.2  | 252.3  | 246.7  | 278.1  | 298.2  | 338.9  | 329.4  | 33.5     | -2.8    |
| EBITDA Margin (%)       | 21.7   | 21.7   | 22.0   | 21.0   | 20.2   | 21.1   | 20.4   | 21.4   | 21.6   | 23.3   | 22.4   | 206 bps  | -80 bps |
| Depreciation            | 52.4   | 53.2   | 52.9   | 52.5   | 56.6   | 63.5   | 68.8   | 72.0   | 73.5   | 81.7   | 79.6   | 15.7     | -2.6    |
| Interest                | 28.6   | 28.8   | 27.0   | 25.7   | 26.6   | 24.0   | 23.8   | 29.2   | 28.7   | 32.7   | 21.1   | -11.2    | -35.4   |
| Other Income            | 0.7    | 1.9    | 2.1    | 3.3    | 5.7    | 1.9    | 16.3   | -1.1   | 6.3    | 13.2   | 11.8   | -27.8    | -10.4   |
| Less: Exceptional Items | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | -15.9  | 0.0    |          |         |
| PBT                     | 170.1  | 175.6  | 181.5  | 128.4  | 152.7  | 166.8  | 170.4  | 175.9  | 202.2  | 253.5  | 240.4  | 41.1     | -5.2    |
| Total Tax               | 44.4   | 46.0   | 46.8   | 31.1   | 35.2   | 45.5   | 31.9   | 45.3   | 52.0   | 60.8   | 60.4   | 89.5     | -0.6    |
| Tax rate (%)            | 26.1   | 26.2   | 25.8   | 24.3   | 23.0   | 27.3   | 18.7   | 25.7   | 25.7   | 24.0   | 25.1   | 643 bps  | 117 bps |
| PAT before MI           | 125.7  | 129.6  | 134.7  | 97.2   | 117.5  | 121.3  | 138.5  | 130.6  | 150.2  | 192.8  | 180.0  | 29.9     | -6.6    |
| Minority Interest       | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    |          |         |
| Adjusted PAT            | 125.7  | 129.6  | 134.6  | 97.2   | 117.5  | 152.0  | 112.6  | 130.6  | 150.2  | 176.8  | 180.0  | 59.8     | 1.8     |
| PAT Margin (%)          | 10.9   | 11.0   | 11.4   | 10.1   | 10.3   | 12.7   | 9.3    | 10.1   | 10.9   | 12.1   | 12.3   | 296 bps  | 13 bps  |
| EPS (Rs)                | 4.6    | 4.8    | 4.9    | 3.6    | 4.3    | 5.6    | 4.1    | 4.8    | 5.5    | 6.5    | 6.6    |          |         |

Source: Company, ICICI Direct Research

## Q4FY26 Earnings call highlights

## US

- Granules improved its ranking to 27th among US generic companies, from 74th five years ago.
- Granules is now the 4th largest player in the controlled substances segment in the US

## Gagillapur facility

- Remediation at the Gagillapur facility is essentially complete. Management stated all responses have been submitted to the USFDA and the agency has not raised concerns regarding corrective actions.
- Over the last two years, the company completed 330+ customer and regulatory audits without any critical observations.
- Nine product approvals are awaiting Gagillapur clearance and are planned for launch after FDA clearance.
- Existing production at Gagillapur has continued, with only new approvals being impacted by the warning letter.
- Company has transferred selected products to GLS and GPI as part of risk mitigation while continuing new filings.

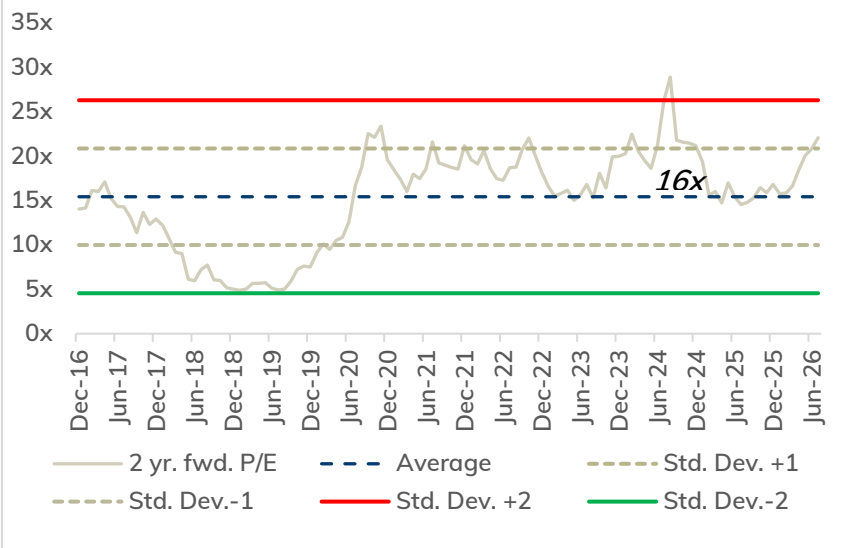
## Peptide CDMO

- Q1FY27 revenue stood at CHF 5 million and going ahead management expects H2 to be stronger than H1.
- The management expects Senn Chemicals to report positive PAT in FY27.
- Management iterated a long-term target of 5x revenue in five years, identifying US\$50 million revenue with 30%+ EBITDA margins as a key milestone around the midpoint of the journey.

## Other Aspects

- Management expects 1-2 launches of controlled substance products over the next 1.5-2 years.
- Around 5 additional IP-based controlled substance products remain in the pipeline.
- First self-developed, backward-integrated oncology product is expected to launch in FY28/FY29.
- The company has 9-13 oncology products under various stages of development.

**Exhibit 2: 2 year forward P/E Band**



Source: Company, ICICI Direct Research

## Financial summary

Exhibit 3: Profit and loss statement

₹ crore

| (Year-end March)              | FY25           | FY26           | FY27E          | FY28E          |
|-------------------------------|----------------|----------------|----------------|----------------|
| <b>Total Operating Income</b> | <b>4,481.5</b> | <b>5,342.5</b> | <b>6,174.5</b> | <b>7,028.4</b> |
| Growth (%)                    | -0.6           | 19.2           | 15.6           | 13.8           |
| Raw Material Expenses         | 1,725.7        | 1,875.7        | 2,202.4        | 2,507.0        |
| Gross Profit                  | 2,755.8        | 3,466.8        | 3,972.1        | 4,521.4        |
| Gross Profit Margins (%)      | 61.5           | 64.9           | 64.3           | 64.3           |
| Employee Expenses             | 659.8          | 888.4          | 960.7          | 1,054.3        |
| Other Expenditure             | 1,150.9        | 1,416.5        | 1,552.3        | 1,757.1        |
| Total Operating Expenditure   | 3,536.4        | 4,180.5        | 4,715.4        | 5,318.4        |
| <b>EBITDA</b>                 | <b>945.1</b>   | <b>1,161.9</b> | <b>1,459.1</b> | <b>1,710.0</b> |
| Growth (%)                    | 10.4           | 22.9           | 25.6           | 17.2           |
| Interest                      | 103.2          | 114.4          | 84.5           | 41.0           |
| Depreciation                  | 225.5          | 296.1          | 318.6          | 347.2          |
| Other Income                  | 12.9           | 34.7           | 49.7           | 35.1           |
| PBT before Exceptional Items  | 629.3          | 786.2          | 1,105.7        | 1,357.0        |
| Less: Exceptional Items       | 0.0            | -15.9          | 0.0            | 0.0            |
| PBT after Exceptional Items   | 629.3          | 802.1          | 1,105.7        | 1,357.0        |
| Total Tax                     | 158.7          | 190.0          | 278.0          | 339.3          |
| PAT before MI                 | 470.6          | 612.1          | 827.7          | 1,017.8        |
| <b>PAT</b>                    | <b>470.6</b>   | <b>612.1</b>   | <b>827.7</b>   | <b>1,017.8</b> |
| Growth (%)                    | 16.1           | 30.1           | 35.2           | 23.0           |
| EPS (Adjusted)                | 18.4           | 20.9           | 30.3           | 37.3           |

Source: Company, ICICI Direct Research

Exhibit 4: Cash flow statement

₹ crore

| (Year-end March)                    | FY25          | FY26          | FY27E          | FY28E          |
|-------------------------------------|---------------|---------------|----------------|----------------|
| Profit/(Loss) after taxation        | 516.4         | 544.8         | 827.7          | 1,017.8        |
| Add: Depreciation & Amortization    | 225.5         | 296.1         | 318.6          | 347.2          |
| Net Increase in Current Assets      | 2.3           | 24.0          | 52.8           | -355.2         |
| Net Increase in Current Liabilities | 3.7           | -165.7        | 118.9          | 115.9          |
| Others                              | 118.6         | 94.0          | 84.5           | 41.0           |
| <b>CF from Operating activities</b> | <b>866.6</b>  | <b>793.3</b>  | <b>1,402.5</b> | <b>1,166.6</b> |
| (Purchase)/Sale of Fixed Assets     | -570.0        | -554.7        | -650.0         | -650.0         |
| Investments                         | -124.9        | 102.9         | 0.0            | 0.0            |
| Others                              | 3.6           | -321.4        | -4.1           | -4.2           |
| <b>CF from Investing activities</b> | <b>-691.3</b> | <b>-773.2</b> | <b>-654.1</b>  | <b>-654.2</b>  |
| (inc)/Dec in Loan                   | -117.6        | -77.0         | -654.1         | -654.2         |
| Dividend & Dividend tax             | -36.4         | -36.4         | -40.9          | -40.9          |
| Other                               | 61.4          | 492.7         | 1,331.6        | 613.3          |
| <b>CF from Financing activities</b> | <b>-92.5</b>  | <b>379.3</b>  | <b>636.6</b>   | <b>-81.9</b>   |
| <b>Net Cash Flow</b>                | <b>82.8</b>   | <b>399.3</b>  | <b>1,384.9</b> | <b>430.5</b>   |
| Cash and Cash Equivalent            | 381.1         | 466.1         | 880.2          | 2,265.2        |
| Cash                                | 463.9         | 865.5         | 2,265.2        | 2,695.7        |
| <b>Free Cash Flow</b>               | <b>296.6</b>  | <b>238.6</b>  | <b>752.5</b>   | <b>516.6</b>   |

Source: Company, ICICI Direct Research

Exhibit 5: Balance sheet

₹ crore

| (Year-end March)              | FY25           | FY26           | FY27E          | FY28E          |
|-------------------------------|----------------|----------------|----------------|----------------|
| Equity Capital                | 24.3           | 24.8           | 27.3           | 27.3           |
| Reserve and Surplus           | 3,691.3        | 5,060.2        | 7,606.5        | 8,583.3        |
| Total Shareholders funds      | 3,715.6        | 5,085.0        | 7,633.8        | 8,610.6        |
| Minority Interest             | 0.0            | 0.0            | 0.0            | 0.0            |
| Total Debt                    | 1,454.8        | 1,512.0        | 512.0          | 512.0          |
| Net Deferred Tax Liability    | -36.5          | -26.8          | -27.3          | -27.9          |
| Long-Term Provisions          | 0.0            | 0.0            | 0.0            | 0.0            |
| Other Non Current Liabilities | 31.8           | 47.8           | 48.7           | 49.7           |
| <b>Source of Funds</b>        | <b>5,165.6</b> | <b>6,618.0</b> | <b>8,167.2</b> | <b>9,144.5</b> |
| Gross Block - Fixed Assets    | 3,964.4        | 5,072.5        | 5,572.5        | 6,072.5        |
| Accumulated Depreciation      | 1,537.9        | 1,834.1        | 2,152.7        | 2,499.8        |
| Net Block                     | 2,426.5        | 3,238.5        | 3,419.9        | 3,572.7        |
| Capital WIP                   | 440.2          | 409.5          | 559.5          | 709.5          |
| Fixed Assets                  | 2,866.7        | 3,648.0        | 3,979.4        | 4,282.2        |
| Investments                   | 22.0           | 0.8            | 0.8            | 0.8            |
| Other non-Current Assets      | 185.8          | 233.2          | 232.5          | 237.2          |
| Inventory                     | 1,342.8        | 1,673.0        | 1,508.5        | 1,717.1        |
| Debtors                       | 942.2          | 909.4          | 1,015.0        | 1,155.4        |
| Other Current Assets          | 359.1          | 311.4          | 322.7          | 328.9          |
| Cash                          | 466.1          | 880.2          | 2,265.2        | 2,695.7        |
| Total Current Assets          | 3,110.3        | 3,774.0        | 5,111.4        | 5,897.2        |
| Creditors                     | 726.1          | 672.8          | 784.4          | 892.9          |
| Provisions                    | 31.7           | 54.6           | 55.7           | 56.8           |
| Other Current Liabilities     | 261.4          | 310.7          | 316.9          | 323.3          |
| Total Current Liabilities     | 1,019.1        | 1,038.1        | 1,157.0        | 1,273.0        |
| Net Current Assets            | 2,091.2        | 2,736.0        | 3,954.4        | 4,624.2        |
| <b>Application of Funds</b>   | <b>5,165.6</b> | <b>6,618.0</b> | <b>8,167.2</b> | <b>9,144.4</b> |

Source: Company, ICICI Direct Research

Exhibit 6: Key ratios

| (Year-end March)            | FY25  | FY26  | FY27E | FY28E |
|-----------------------------|-------|-------|-------|-------|
| <b>Per share data (₹)</b>   |       |       |       |       |
| Reported EPS                | 18.4  | 21.5  | 30.3  | 37.3  |
| Cash EPS                    | 25.1  | 30.3  | 40.5  | 48.5  |
| BV per share                | 136.2 | 186.4 | 279.8 | 315.6 |
| Cash per Share              | 17.1  | 32.3  | 83.0  | 98.8  |
| Dividend per share          | 1.5   | 1.5   | 1.5   | 1.5   |
| <b>Operating Ratios (%)</b> |       |       |       |       |
| Gross Profit Margins        | 61.5  | 64.9  | 64.3  | 64.3  |
| EBITDA margins              | 21.1  | 21.7  | 23.6  | 24.3  |
| PAT Margins                 | 11.2  | 10.7  | 13.4  | 14.5  |
| Cash Conversion Cycle       | 207   | 257   | 180   | 180   |
| Asset Turnover              | 1.1   | 1.053 | 1.108 | 1.157 |
| EBITDA conversion Rate      | 91.7  | 68.3  | 96.1  | 68.2  |
| <b>Return Ratios (%)</b>    |       |       |       |       |
| RoE                         | 13.5  | 11.2  | 10.8  | 11.8  |
| RoCE                        | 14.2  | 13.6  | 14.6  | 15.3  |
| RoIC                        | 16.9  | 16.2  | 21.3  | 23.7  |
| <b>Valuation Ratios (x)</b> |       |       |       |       |
| P/E                         | 47.6  | 40.7  | 28.8  | 23.5  |
| EV / EBITDA                 | 26.3  | 21.1  | 15.2  | 12.7  |
| EV / Net Sales              | 5.5   | 4.6   | 3.6   | 3.1   |
| Market Cap / Sales          | 5.3   | 4.5   | 3.9   | 3.4   |
| Price to Book Value         | 6.4   | 4.7   | 3.1   | 2.8   |
| <b>Solvency Ratios</b>      |       |       |       |       |
| Debt / EBITDA               | 1.5   | 1.3   | 0.4   | 0.3   |
| Debt / Equity               | 0.4   | 0.3   | 0.1   | 0.1   |
| Current Ratio               | 2.6   | 2.8   | 2.4   | 2.5   |
| Quick Ratio                 | 1.3   | 1.2   | 1.1   | 1.2   |
| Inventory days              | 284   | 326   | 250   | 250   |
| Debtor days                 | 77    | 62    | 60    | 60    |
| Creditor days               | 154   | 131   | 130   | 130   |
| Long term debt/Equity       | 0.0   | 0.1   | 0.1   | 0.0   |

Source: Company, ICICI Direct Research

## RATING RATIONALE

ICICI Direct endeavours to provide objective opinions and recommendations. ICICI Direct assigns ratings to its stocks according to their notional target price vs. current market price and then categorizes them as Buy, Hold, Reduce and Sell. The performance horizon is two years unless specified and the notional target price is defined as the analysts' valuation for a stock

Buy: >15%

Hold: -5% to 15%;

Reduce: -15% to -5%;

Sell: <-15%

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## ANALYST CERTIFICATION

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